



Joint Framework for Measuring C2 Effectiveness

23-26 January 2012 | JHU Applied Physics Lab, Laurel, MD



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Working Group 2 Analytic Support to C2 Acquisition

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26 JAN 2012

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Report Documentation Page			Form Approved OMB No. 0704-0188		
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1. REPORT DATE 26 JAN 2012		2. REPORT TYPE		3. DATES COVERED 00-00-2012 to 00-00-2012	
4. TITLE AND SUBTITLE Analytic Support to C2 Acquisition			5a. CONTRACT NUMBER		
			5b. GRANT NUMBER		
			5c. PROGRAM ELEMENT NUMBER		
6. AUTHOR(S)			5d. PROJECT NUMBER		
			5e. TASK NUMBER		
			5f. WORK UNIT NUMBER		
7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES) MITRE Corporation, 202 Burlington Road, Bedford, MA, 01730-1420			8. PERFORMING ORGANIZATION REPORT NUMBER		
9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES)			10. SPONSOR/MONITOR'S ACRONYM(S)		
			11. SPONSOR/MONITOR'S REPORT NUMBER(S)		
12. DISTRIBUTION/AVAILABILITY STATEMENT Approved for public release; distribution unlimited					
13. SUPPLEMENTARY NOTES					
14. ABSTRACT					
15. SUBJECT TERMS					
16. SECURITY CLASSIFICATION OF:			17. LIMITATION OF ABSTRACT Same as Report (SAR)	18. NUMBER OF PAGES 23	19a. NAME OF RESPONSIBLE PERSON
a. REPORT unclassified	b. ABSTRACT unclassified	c. THIS PAGE unclassified			



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WG Objectives

- Identify examples of analysis tools and methods successfully used to quantify the effectiveness of C2 systems.
- Identify analysis methods applicable to phases of the acquisition cycle.
- Report findings and actionable recommendations for promoting adequate analysis of C2 systems to inform acquisition decisions.



WG Approach

- What are the decisions that need to be informed during the acquisition process?
- What types of analyses need to be performed to inform these decisions?
- What tools (models, simulations, etc.) can be used to perform these analyses?

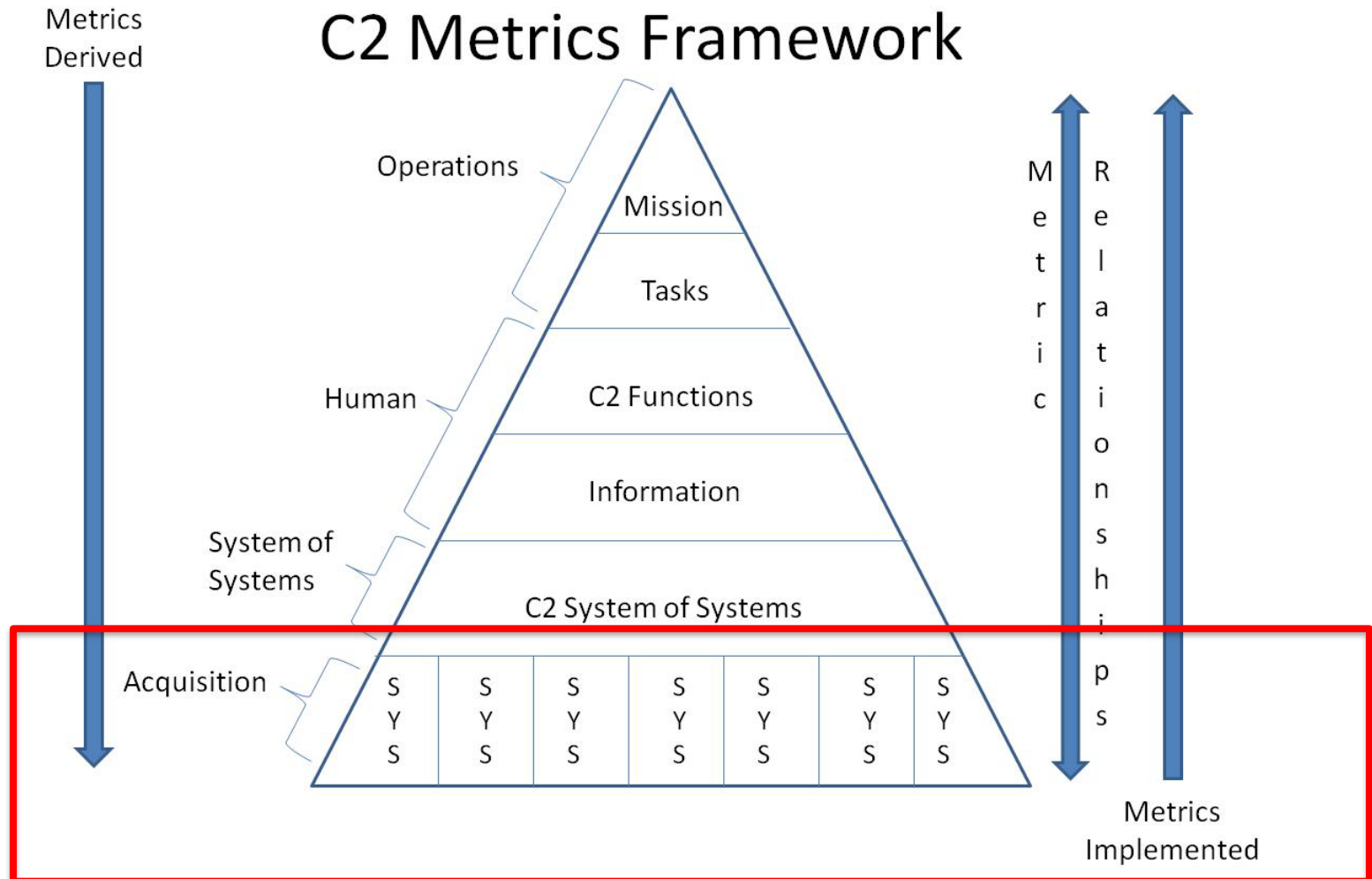


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Analyses

- Cost
- System Performance
- Risk
 - Cost
 - Schedule
 - Technical
- Trade Space

Metrics

- Timeliness (time of arrival, latency)
- Accuracy (data, representation)
- Completeness
- Range
- Robustness
- Capacity
- Cross Domain Information
- Responsiveness
- Architecture
- Scalable
- Trainability/Usability (ease of use)



Four Major Decision Points

- Materiel Decision Document (MDD)
- Milestone (MS) A
- MS B
- MS C





MDD Tools/Methods/MS&A

- SME Panel
- Break mission down to tasks and supporting capabilities/assets
- Map capabilities to task sets, available assets to capabilities
- Break capability gaps into required attributes
- DOTmLPF assessment
- Map available and developmental technologies to capability gaps/tasks





MS A Tools/Methods/M&S

- Item-Level M&S
- SME Panels
- Qualitative Assessments
- Vendor Specifications





MS B Tools/Methods/MS&A

- Engineering- and Item-level M&S
- Component Testing
- Prototype System Demonstrations
- Experimentation





MS C Tools/Methods/MS&A

- Forward Operational Assessments (FOA)
- Developmental/Operational Testing with Military Personnel
- Physics/Engineering-level M&S





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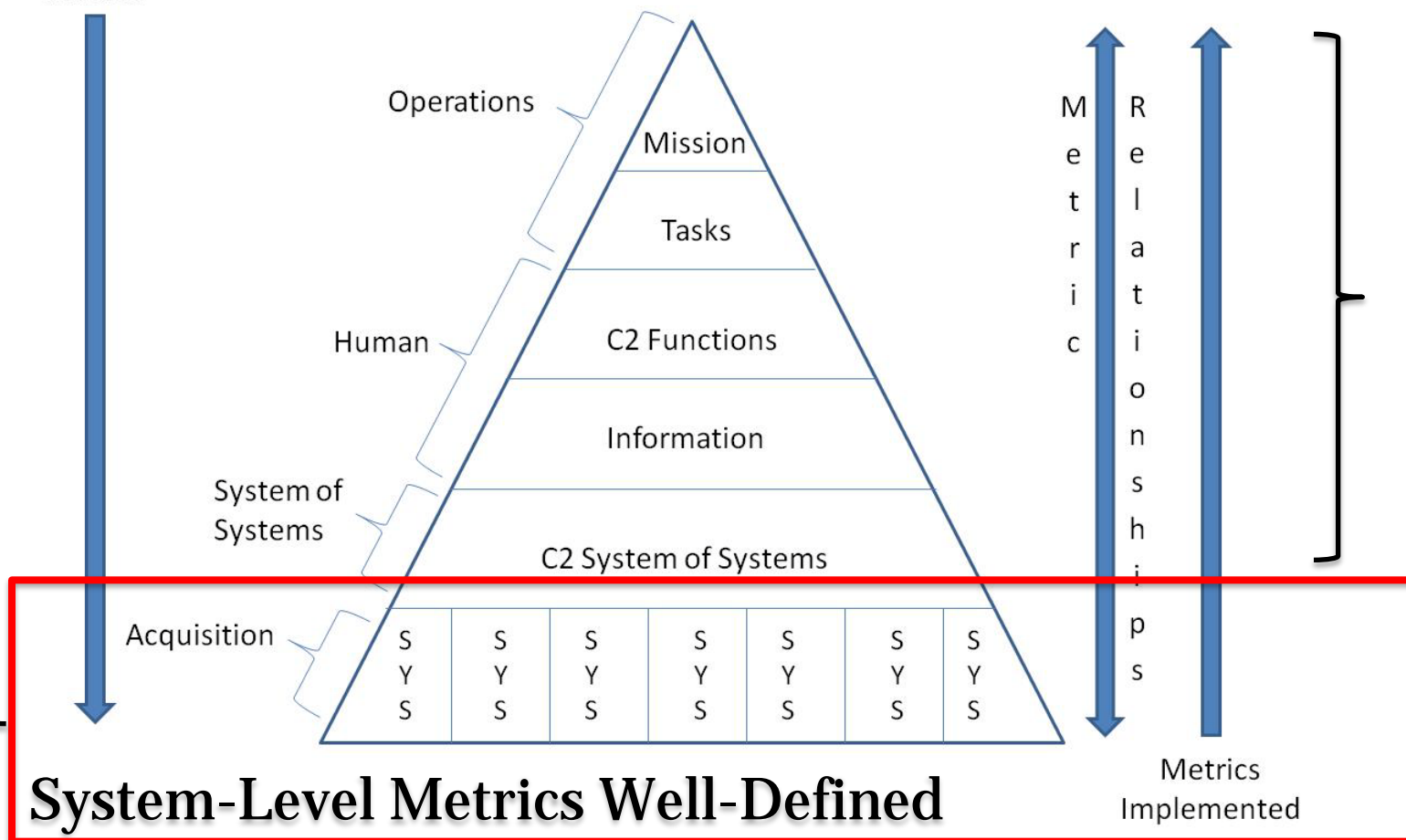


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CBA and ICD to Support MDD

Metrics
Derived

C2 Metrics Framework



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WG 2 Findings

- **C2 M&S capability is inadequate.**
- **Concerns**
 - Integration and performance of C2 systems within context of other systems is not addressed.
 - C2 capability gaps are not re-assessed at each milestone decision to ensure that product is still relevant.
 - Are the traditional C2 measures still relevant and agile enough to answer current and future C2 questions?



WG 2 Summary

- Developed set of metrics that can be used to assess system performance.
- Developed set of analytic methods and tools to address system-level metrics at each milestone.
- Discussed need for system-of-system and mission effectiveness metrics within acquisition process.



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Final Thought

- Quicker timelines for fielding C2 systems.



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BACK-UPS

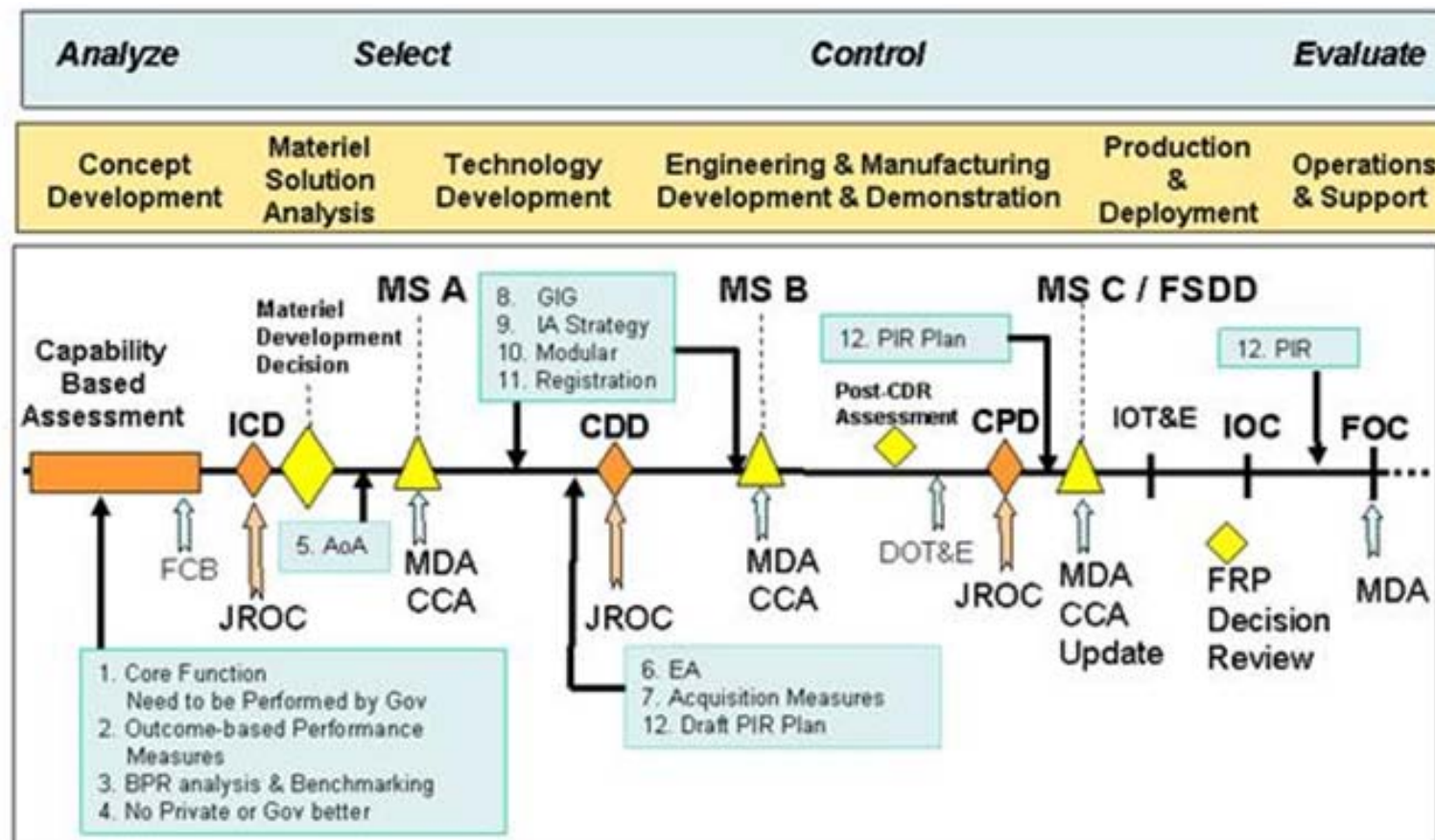


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CCA in Integrated Framework

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Decision	Info Needed	Tools/Methods/M&S
MDD	Requirement Materiel Technology Cost estimate	1
MS A	AoA has to be performed (technology based) Cost assessment	2
MS B	Trade Space analysis	3
MS C	AoA to inform Source Selection	4

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- MDD
- Questions to be answered
 - Does a requirement or gap exist?
 - Does closing the gap require a materiel solution?
 - Is there a feasible technology to close the gap?
 - What would such a technology cost?
- Tools/Methods/MS&A
 - SME Panel
 - Break mission down to tasks and supporting capabilities/assets
 - Map capabilities to task sets
 - Break capability gaps into required attributes
 - DOTmLPF assessment
 - Map available and developmental technologies to capability gaps/tasks
- Metrics
 - Gap criticality
 - Gap size
 - Technical feasibility/schedule (TRL)
 - Projected cost



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- MS A
- Questions to be answered
 - What attributes are capability / mission effectiveness drivers?
 - What attributes are cost drivers?
 - What potential technology solutions are worth pursuing?
 - How much will such a system cost?
- Tools/Methods/M&S
 - Operational considerations:
 - Individual mission threads via scenario simulation (specific parameters)
 - Integrated scenario via military utility analysis simulation (system performance in context of other systems and total mission)
 - Cost analysis:
 - Analogies / SME inputs
 - Monte Carlo simulation
 - Presentation
 - Graphics
 - Statistical Analysis
 - Link capability drivers to cost drivers
- Metrics
 - Cost
 - Base case vs alternatives performance/effectiveness
 - Gap fulfillment by alternatives
 - Uncertainty analysis

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- MS B
- Questions to be answered
 - Is this capability still needed and will it fulfill gaps?
 - What are the trade offs for this capability?
- Decision Metrics
 - Mission effectiveness
 - System performance
 - Cost
 - Uncertainty
- Tools/Methods/MS&A
 - Trade space analysis
 - M&S can be used with experimentation depending on the fidelity of the technical maturity of the system under analysis and available data



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- MS C
- Questions to be answered
 - Revalidate the requirement, is it still needed?
 - Do the KPPs, KSAs, etc. reflect operational relevance?
 - Is there already fielded equipment that is a viable alternative?
 - What value has the materiel solution demonstrated in DT, Customer Test, LUT, etc.?
- Decision Metrics
 - “Reliability growth curve” for C2 effectiveness
 - With NIE like events, user data on system performance/effectiveness
 - Interoperability with other systems
- Tools/Methods/MS&A
 - Network Integration Evaluation (NIE)
 - Forward Operational Assessments (FOA)
 - DT with military personnel



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- Models
 - OPNET, QualNET
 - T&E
 - SME input
 - Deterministic, Stochastic, utilization models
 - Parametric regression
 - Statistical analysis